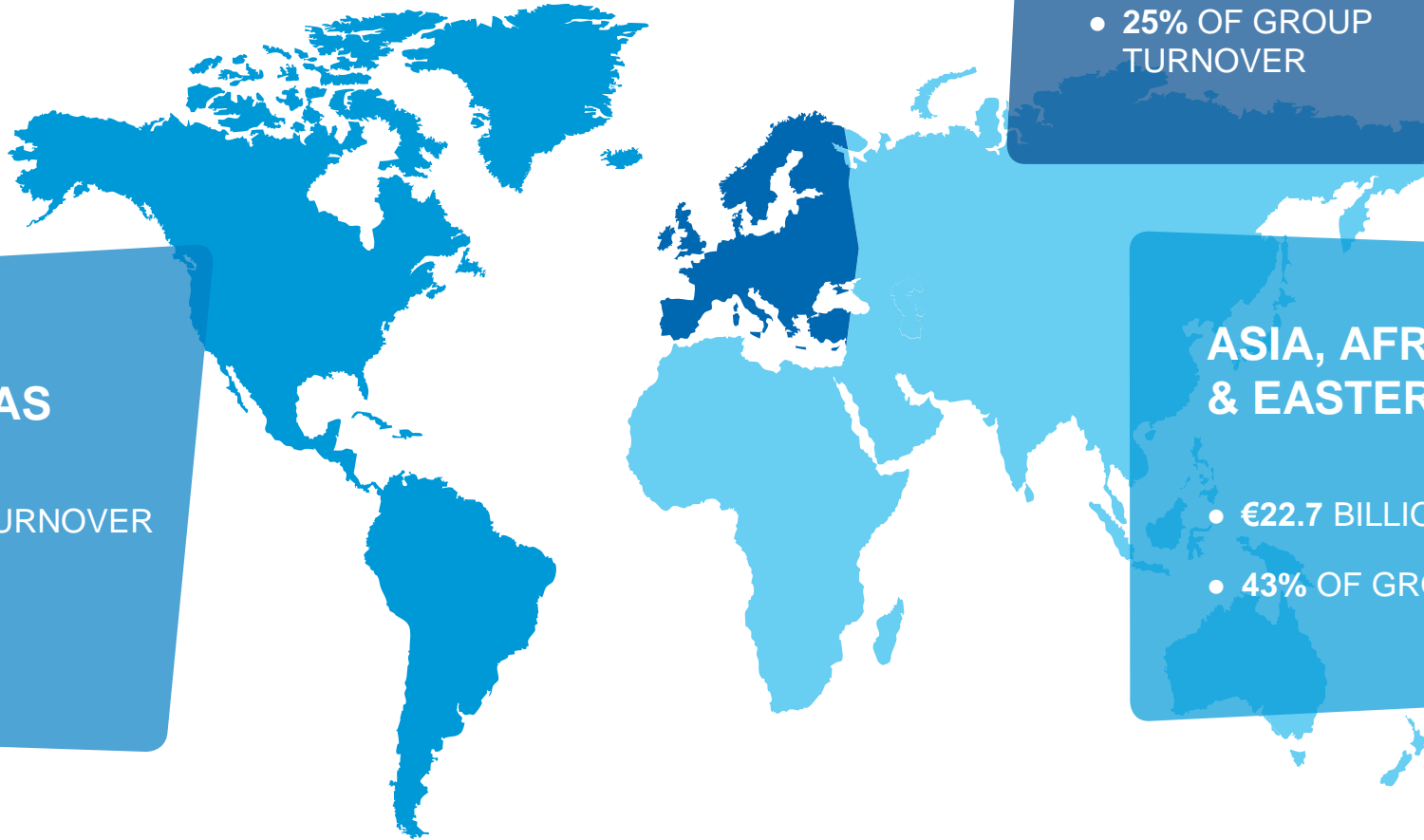




Make Sustainable living commonplace

Tino Fonteijn, Regulatory Affairs Director Europe

Unilever is a global company



THE AMERICAS

- €16.9 BILLION TURNOVER
- 32% OF GROUP TURNOVER

EUROPE

- €13.1 BILLION TURNOVER
- 25% OF GROUP TURNOVER

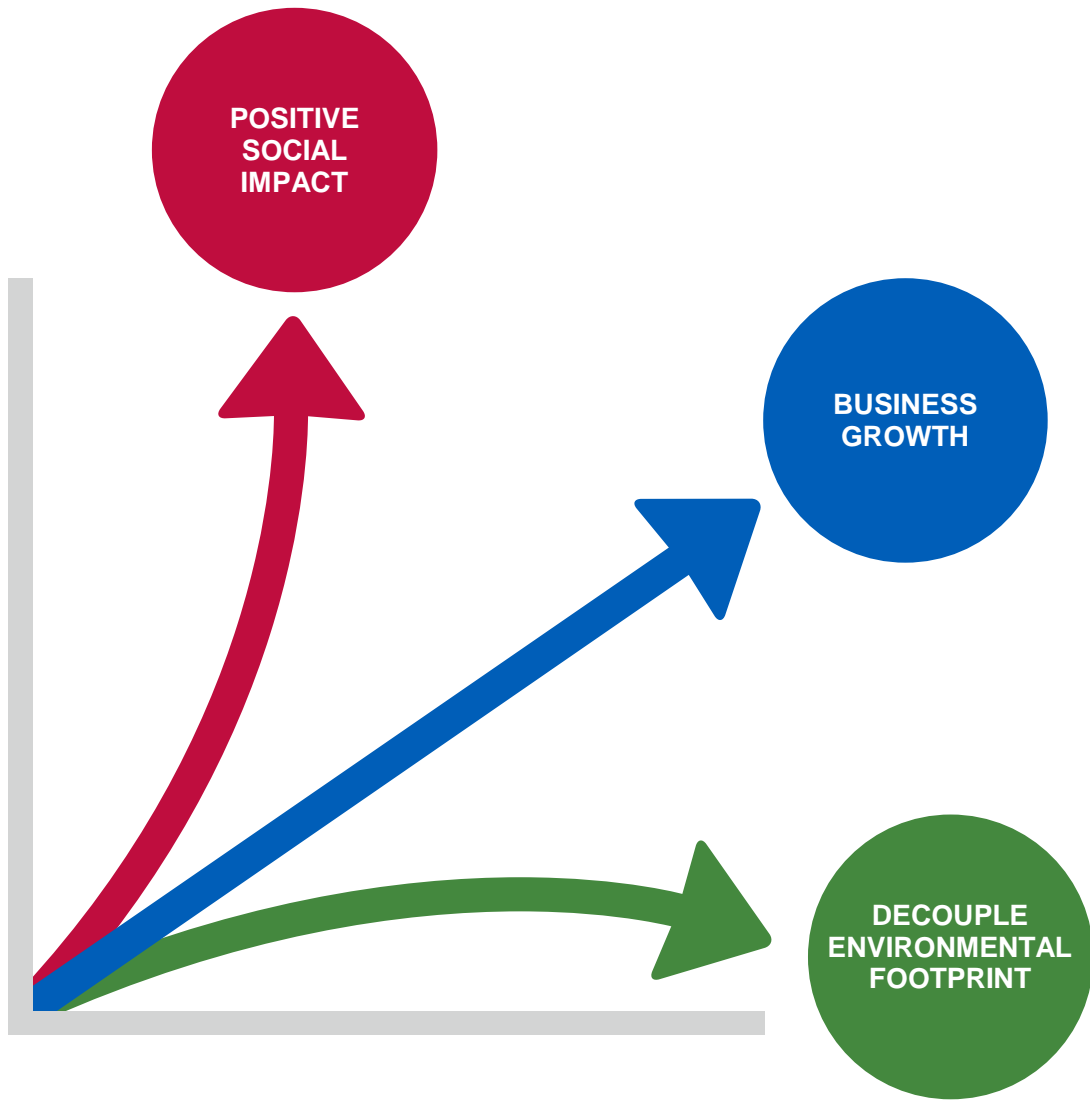
ASIA, AFRICA, CENTRAL & EASTERN EUROPE

- €22.7 BILLION TURNOVER
- 43% OF GROUP TURNOVER

2016 Turnover = € 52.7 Bn

We make many of the world's favourite brands





OUR VISION


TO GROW OUR BUSINESS,
WHILST DECOUPLING OUR
ENVIRONMENTAL
FOOTPRINT FROM OUR
GROWTH AND INCREASING
OUR
POSITIVE SOCIAL IMPACT

We work to create a better future every day, with brands and services that help people feel good, look good and get more out of life.

**MAKE
SUSTAINABLE
LIVING
COMMONPLACE**

Contributing to UN Goals for Sustainable Development

UNILEVER SUSTAINABLE LIVING PLAN
Small Actions. Big Difference.



1 NO POVERTY	2 ZERO HUNGER	3 GOOD HEALTH AND WELL-BEING	4 QUALITY EDUCATION	5 GENDER EQUALITY	6 CLEAN WATER AND SANITATION
7 AFFORDABLE AND CLEAN ENERGY	8 DECENT WORK AND ECONOMIC GROWTH	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	10 REDUCED INEQUALITIES	11 SUSTAINABLE CITIES AND COMMUNITIES	12 RESPONSIBLE CONSUMPTION AND PRODUCTION
13 CLIMATE ACTION	14 LIFE BELOW WATER	15 LIFE ON LAND	16 PEACE, JUSTICE AND STRONG INSTITUTIONS	17 PARTNERSHIPS FOR THE GOALS	SUSTAINABLE DEVELOPMENT GOALS

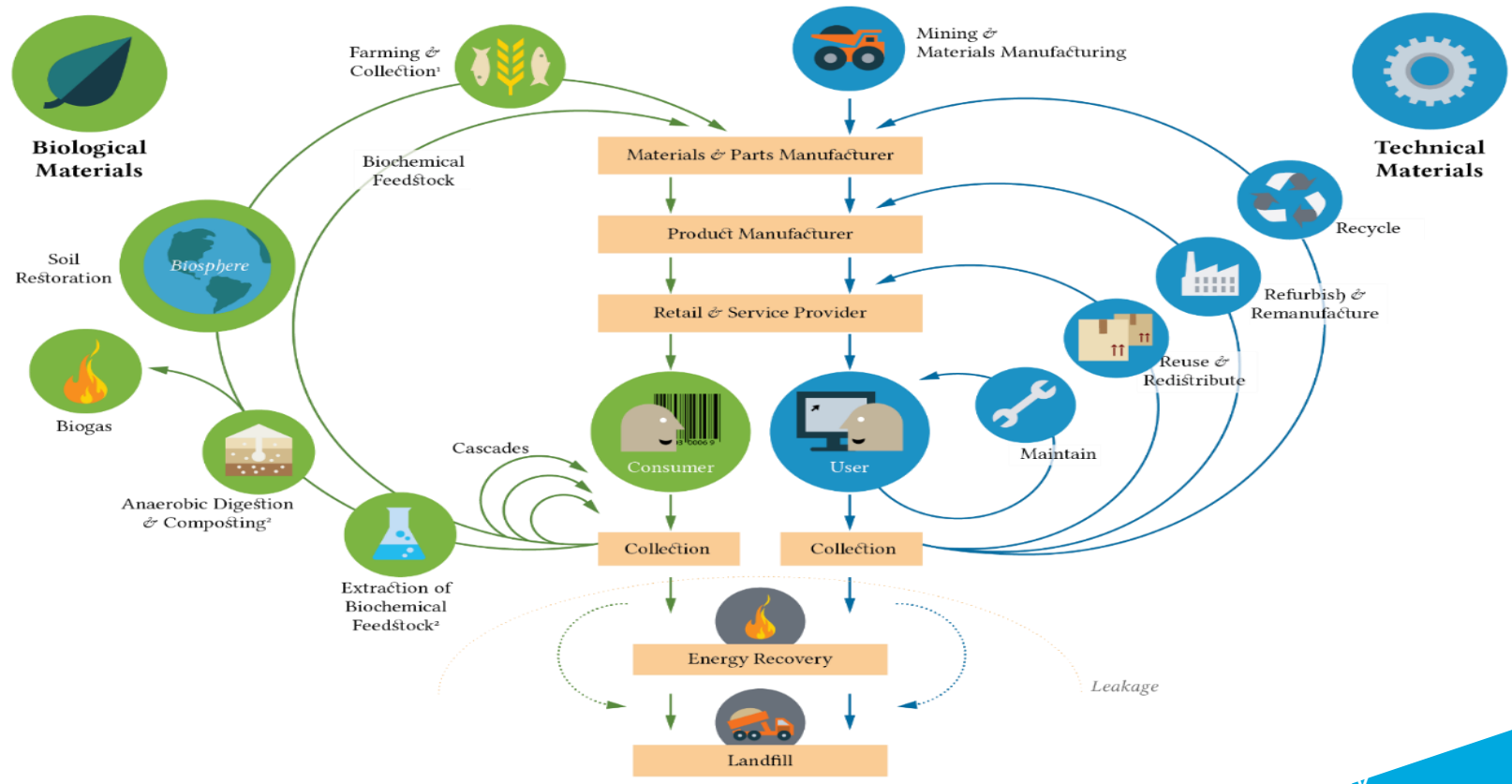
Evolving our strategic approach



“Reduce”



Circular economy



Refreshed Strategy

Reducing
Environmental
Impacts

WASTE

Reduce packaging

Reuse packaging

Recycle
packaging

Reduce waste from
manufacturing

Tackle sachet
waste

Eliminate PVC

By 2020, we will halve the waste associated with the disposal of our products

By 2025, all of our plastic packaging will be fully reusable, recyclable or compostable

By 2025, 25% of our plastic packaging will be made from plastic recycled content

Strategic thrusts

SOURCE



- RENEWABLE
- RECYCLED CONTENT
- SUSTAINABLE PAPER & BOARD

DESIGN



- REDUCE
- REUSE
- RECYCLABLE

NEXT USE



- COLLECTION
- SORTING
- PROCESSING TECHNOLOGY
- REGULATION

Sourcing – Recycled Content



50%

RECYCLED PET



25%

RECYCLED HDPE



25%

RECYCLED PET

DESIGN – REDUCE & REUSE



113 tons plastic saved
per year



2,300 tonnes plastic
saved
per year



Developing new technologies

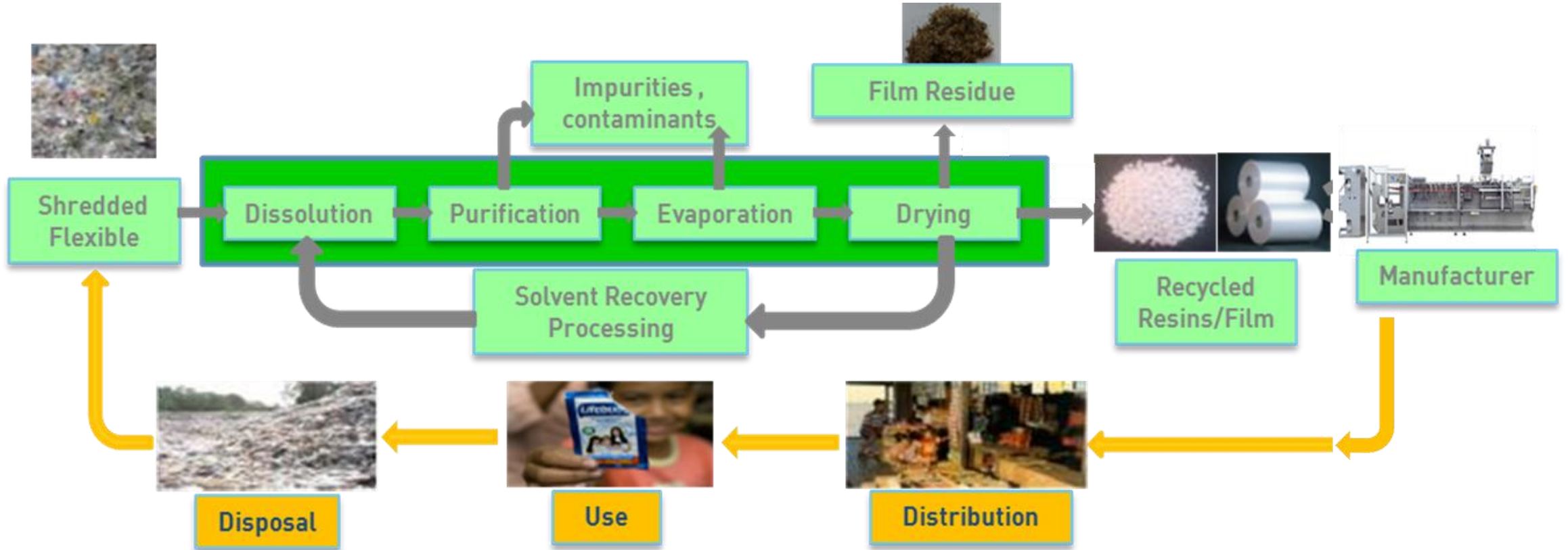
MUCELL™



EASY-OUT



Next Use - Technology development



CreaSolv® Process to recycle flexible packaging back into usable resin

Engaging with others



Thank you

The image features a solid blue background. A white diagonal line runs from the top right towards the bottom center. In the bottom left corner, there is a decorative pattern of overlapping, rounded geometric shapes in various shades of blue and white, creating a mosaic-like effect.