

#### **The Joint Research Centre**





## **Behavioural Insights?**

Applying a more nuanced and evidence-based (i.e., more realistic) understanding of human behaviour to the policymaking process





## **Behavioural Insights!**

#### **Phase**

Contribution of behavioural insights

#### **Problem** definition

Identifying behavioural drivers



#### How to analyse problems?

- Show what, and whose behaviour, would need to change and why.
- Identify what drives the behaviour that would have to change.

#### **Identifying** policy options

Proposing behavioural levers



#### How to identify policy options?

- What could influence behaviours in a manner that would address the problem?
- Consider instruments suggested by behavioural economics and social psychology.

#### Consider impact of policy options

• "Pre-testing" behavioural levers





#### **Identification & screening of impacts**

- Consider direct and indirect behavioural changes.
- E.g. Does the option affect consumer information, knowledge, trust or protection?



# Problem Definition



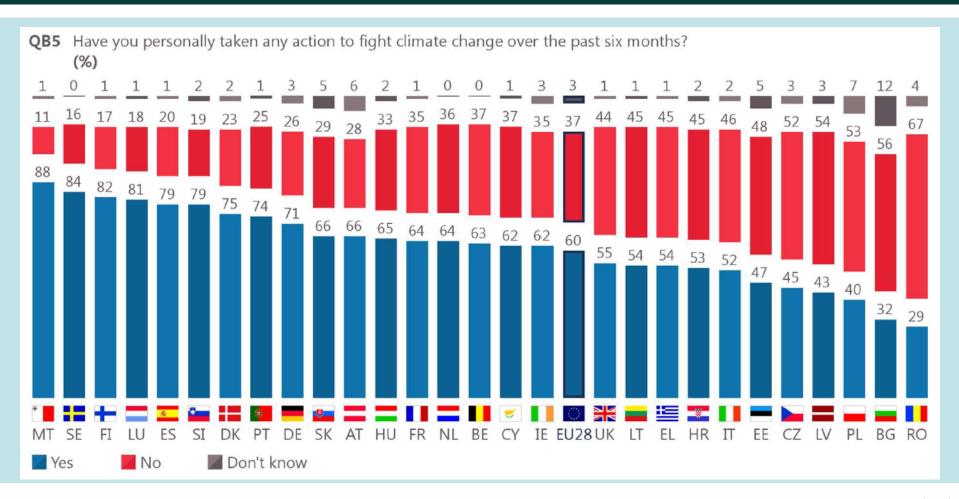
# What do we say about climate change?

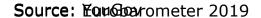


Source: Ettipshafponetev.20.119/topics/politics/articles-reports/2019/06/05/concern-environment-record-highs



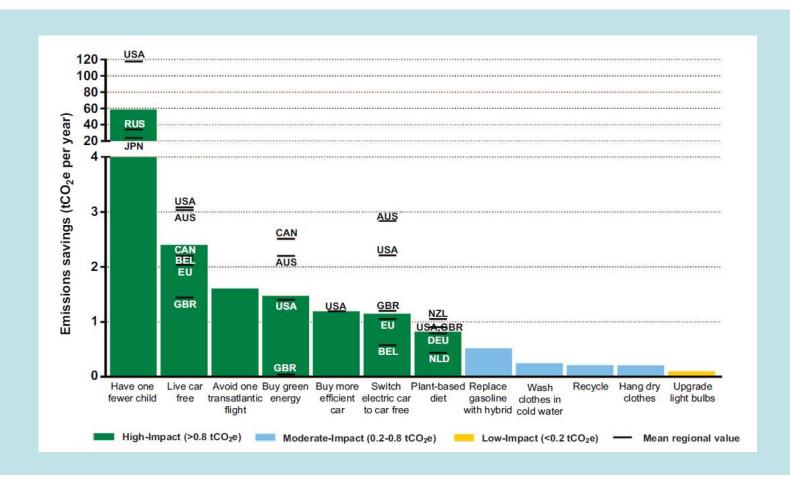
## What we do about climate change?

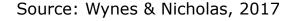






## What we should do about climate change?

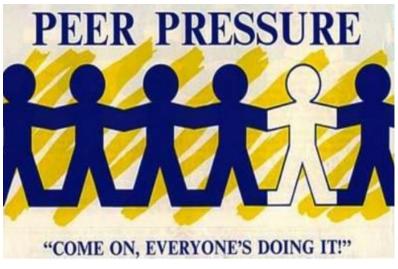


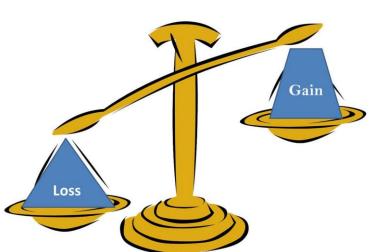




# What's the problem?







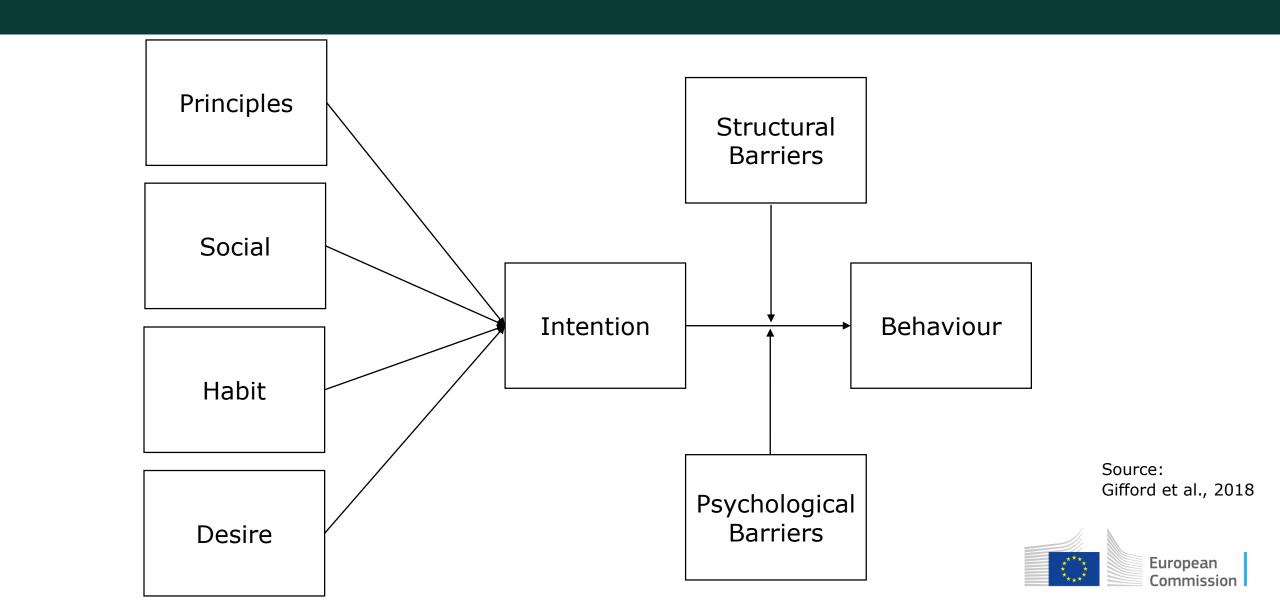








# What's the problem?



# Identifying Policy Options: Nudges

Any aspect of the choice environment that alters people's behavior in a predictable way without forbidding any options or significantly changing their economic incentives.

**Thaler & Sunstein (2008)** 



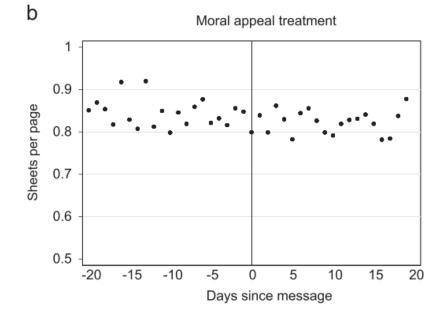
#### **Defaults**

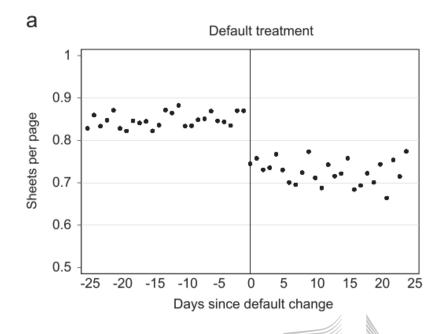
 Changing the default from one-sided to twosided printing

→ ~15% reduction of paper use



Source: Egebark & Ekström, 2016





European Commission

#### **Defaults**

 Changing the default from gray to green electricity

→ ~10-fold increase of fraction choosing green contract



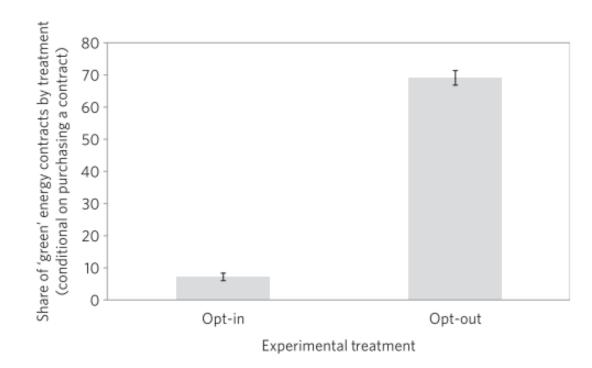


Figure 2 | The impact of the default nudge on purchases of 'green' energy. The purchase rate shows the share of 'green' energy contracts sold in each treatment as a share of the total contracts sold. Error bars indicate 95% confidence intervals.



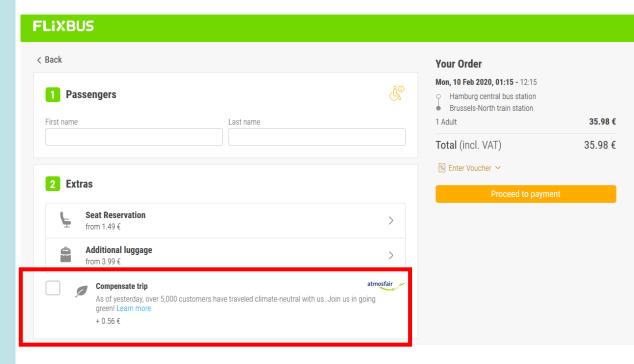
Source: Ebeling & Lotz, 2015

#### **Forced Decision**

- Costly default change not possible (Judgment C-112/11)
- Forcing active decision on carbon offsets

→ ~50% increase of fraction buying carbon offset







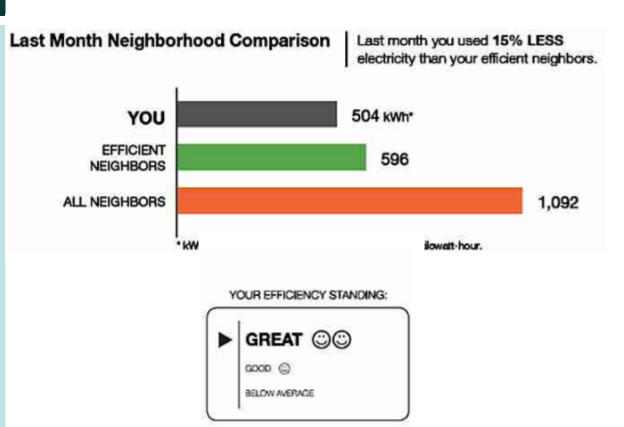


#### Social Norms

- Compare energy usage to relevant neighbours
- Targeted tips
- Emoticons

→ 2% reduction of energy use







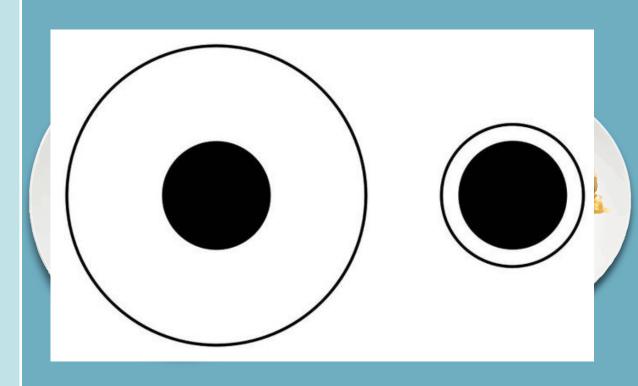


# Visual Nudging

Smaller plates at buffets

→ Reduces food waste by ~20%





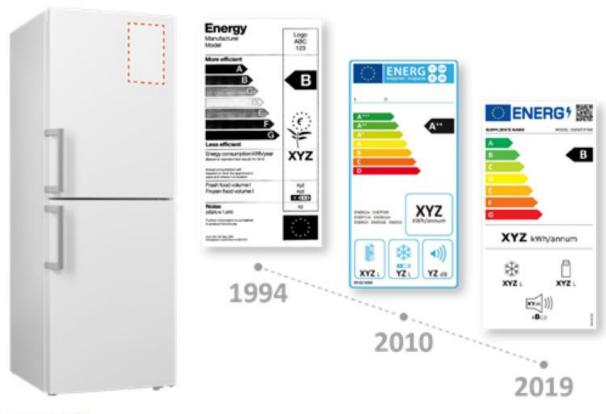




# Framing and Simplification

- Alphabetic scales better than numeric scales
- A-G scale better than
   A+++ D scale
- Label design most important when energyefficiency not of key importance

Figure 2 – Evolution of the EU energy label for refrigerators



Source: ECA.

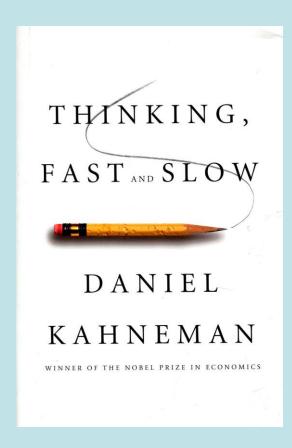
Source: ENER/C3/2013-428 FINAL REPORT



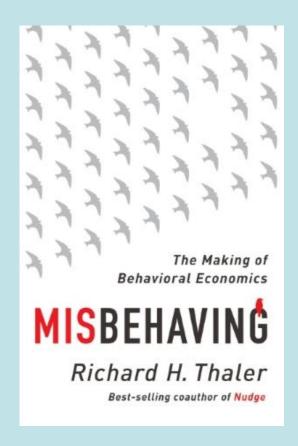
# How to?

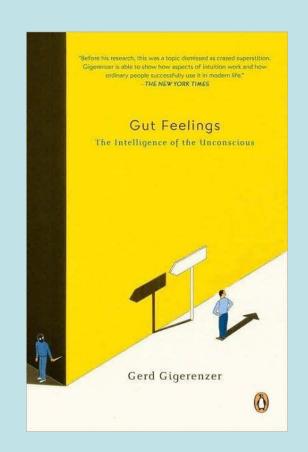


#### Literature



Richard H. Thaler Cass R. Sunstein Improving Decisions About Health, Wealth, and Happiness







# Behavioural Insights

Evidence

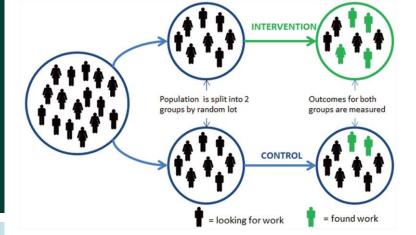


Experiment



Context











#### **Breakout Groups**

#### **Phase**

#### Contribution of behavioural insights

#### Problem definition

Identifying behavioural drivers



#### How to analyse problems?

- Show what, and whose behaviour, would need to change and why.
- Identify what drives the behaviour that would have to change.

#### **Example**

- Consumption behaviour of young people in Country X causes high CO<sub>2</sub> emissions.
- People do not take future costs into account (presentbias).

#### Identifying policy options

Proposing behavioural levers



#### How to identify policy options?

- What could influence behaviours in a manner that would address the problem?
- Consider instruments suggested by behavioural economics and social psychology
- Financial intervention taking into account that people have limited attention and cognitive willpower.
- Information provision, or commitment device.

#### Consider impact of policy options

• "Pre-testing" behavioural levers





#### Identification & screening of impacts

- Consider direct and indirect behavioural changes
- E.g. Does the option affect consumer information, knowledge, trust or protection?
- People change their attitude towards financial intervention and do not try to avoid it.
- People feel manipulated because intervention is not transparent.



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#### Literature

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# Backup Slides



The **Italian** public administration is currently testing a *nudge* intervention in the saving-energy field by changing the *framing* of the information in the bill that consumers receive at the end of each month. The University of San Raffaele was entrusted to run the RCT and outcomes were expected by 2015. No further information is available.

In 2013 in Spain, the Department of Planning and Sustainability of the Government of Catalonia funded a project by ENT Environment and Management (in collaboration with the Catalan Association of Municipalities for Doorto-Door Separate Collection). The project aimed at promoting door-to-door separate waste collection and reduction of waste. Municipalities with door-todoor collection schemes provide higher collection frequencies for recyclables than for non-recyclables. This is an example of **nudging** citizens to separate garbage by changing the **choice architecture** (i.e. collection scheme frequency). ENT has conducted a series of feasibility studies for the implementation these collection schemes in several municipalities. [59]

In **France**, the *bonus-malus* scheme for cars (a.k.a. ecological bonus) – an environmental tax applied as a *malus* in French Registration Documents – incorporates the idea of **fairness**. Specifically, the higher revenue brought about by the most polluting cars serves to subsidise the least polluting ones. [60]

In **France**, the University of Toulouse is working with a large social housing scheme (Habitat Marseille Provence) that is interested in using **nudges** to promote acceptance and use of

In May 2015, Demos Helsinki and the energy-efficiency Granlund company organized 'Finland's first Behaviour Change Hackathon." The hackathon brought together behavioural scientists, coders and energy experts to find simple, practical solutions to promote energy saving behaviour in office buildings. Bls were considered a valuable alternative to implementation of smart solutions (such as sensors) in older building, as they offer efficient solutions for promoting sustainable behaviour, while avoiding costly investments. The event resulted in a novel set of solutions, such as an "Easy Reminder," which tracks screen usage and provides information on how far the user would have driven by car with the same energy and how the usage compares to his/her colleagues, thus making use of **framing** and social norms. [58]

In **Sweden**, a recent study carried out in the city of Gothenburg, investigated the performance of waste sorting infrastructure in two buildings (92 apartments). The study pointed to a mismatch between the available infrastructure (the sorting containers) and the users' needs and habits. Indeed, while the sorting containers differentiate between packaging and non-packaging waste, users tend to categorize waste by material. Although not meeting the requirements of a proper trial, the study aimed at taking the users' perspective into account, with the goal of increasing waste recovery targets.

In **France**, the National Institute for Agronomic Research is carrying out research exploring the extent to which **social norms** can be used as levers to influence farmers' behaviour related to the use of pesticides, and consumers' behaviour related to recycling and waste reduction.

Several municipal electric utilities from various cities companies **Switzerland** (e.g. Zurich, St. Gallen, Rorschach) have changed the **default** electricity mix to a greener tariff. This was based on behavioural evidence showing that although most people support green electricity (and would also be willing to contribute financially to a greener development of the electricity mix), they often stay with the default electricity product offered by their provider. Rorschach for instance, changed the default electricity tariff - called BASISSTROM - to a 100% renewable energy tariff (mainly electricity sourced from hydropower). People can change to a cheaper tariff containing electricity sourced from nuclear power (product called KERNSTROM), or can change to a more expensive tariff containing more green electricity from new renewable energy sources such as photovoltaic and wind power (product called ÖKOSTROM). Experience from St. Gallen and Zürich shows that most people stay with the default tariff which has been offered to them.

Behavioural research shows that disclosing lifetime energy operating cost information proves to be most effective in guiding consumers towards a more energy-efficient shopping behaviour, as it addresses **present bias**. In **Switzerland**, the platform TopTen.ch provides such kind of lifetime energy operating cost information for different product categories, such as washing machines. [51] Major supermarket chains, such as Coop and Migros use the TopTen Label to inform consumers about the most energy efficient appliances in their stock. [52] [53]

In Ireland, the widely-disseminated "Calling Time on Waste" booklet by the Environmental Protection Agency provides a guide on resource efficiency in the bar/restaurant trade The document breaks down various waste streams specific to bar/restaurant settings, explains their impact, provides practical tips for their reduction and prevention, and offers a succinct waste management checklist. The brochure also framed waste prevention in economic terms, offering examples such as "By re-tendering for waste collection, implementing a source segregation scheme and reducing food waste a pub saved €15,000 per annum on waste charges." The initiative leverages effective and salient information provision to increase waste collection

In **Estonia**, consumers receive simplified information on energy consumption, have online access to their detailed metering results and can adjust their usage accordingly, thus tapping on behavioural levers such as *simplification*, decrease of *information overload* and *reduction of the effort* needed to change behaviour. [50]

#### Source:

Lourenco et al., 2016



Table 4: Using behavioural insights to reduce food waste

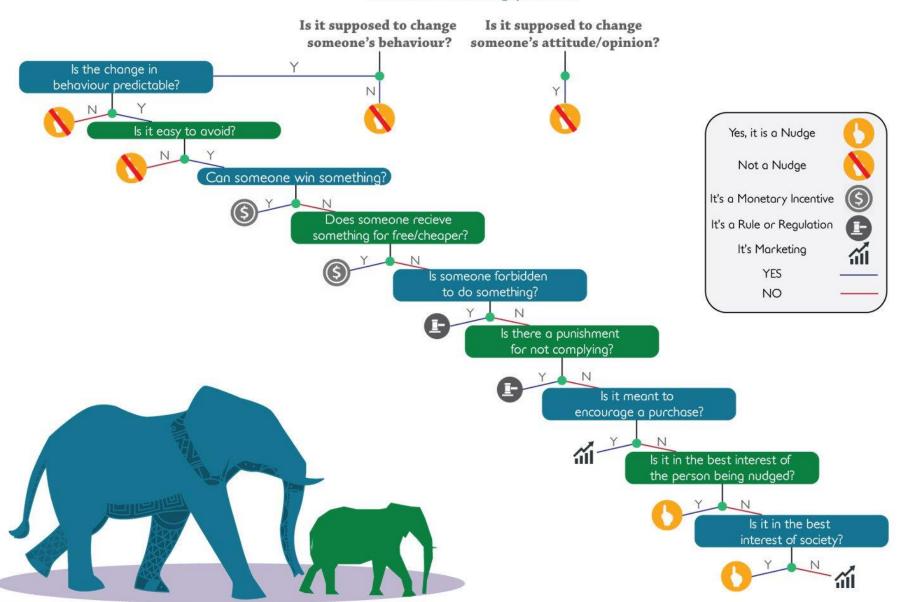
	Actor/country	Description	Behavioural element	Impact
•	GreenNudge and Cicero (private companies in <b>Norway</b> )	Promote the use of nudges, especially on eating and environment-related habits. GreenNudge claims that, if <b>nudges</b> prove to be win-win options, at least revenue-neutral for the actors involved (including private restaurants), their call for adoption is much more likely to be successful.	GreenNudge's experiments assess the impact on consumers' choices of changing the <b>choice architecture</b> (e.g. making the healthy option more <b>prominent</b> ) and using <b>social norms</b> .	In one of the studies, results showed that reducing plate size and providing social cues can reduce the amount of food waste in restaurants by roughly 20% (while keeping guest satisfaction constant and potentially increasing profits).
	Auchan (supermarket chain in <b>Italy</b> ) [65]	Food items near expiration date are offered at discounted prices.	This is not just a price intervention, but rather entails a change of the <b>choice architecture</b> : the food items at stake (mostly dairy products, cold cuts and fresh pasta) are often located in a specific place and clients can recognize them by special stamps or posters.	Price cuts up to 50% encourage clients to buy and consume such food items, therefore reducing food waste.
Image: Control of the	<b>Hungarian</b> Food Bank Association [66]	Initiative aimed at reducing household food waste. The initiative's website provides a series of tools, such as a recipe database where citizens receive recipe tips by entering the ingredients they have at home.	The recipe database makes it <b>easier</b> and <b>decreases the effort</b> needed by citizens to reduce their food waste. It is also interesting to note that the initiative makes uses of messages such as "Do you usually throw food away? 90% of respondents reply no, but in fact virtually every household produces food waste."	While the use of messages such as "Do you usually throw food away? 90% of respondents reply no, but in fact virtually every household produces food waste" is aimed at encouraging the appropriate behaviour, it represents an example of the <i>Cialdini's 'Big Mistake'</i> (i.e. communicating that the behaviour one is trying to discourage is the 'norm').
Ö	Ministry of Agriculture and Sea ( <b>Portugal</b> ) [67]	Trustmark awarded to entities that have implemented actions against food waste. An honourable mention was given to the project "Zero Waste" (Dariacordar Association), which collects spare or soon-to-expire food from participating restaurants, hotels and supermarkets. Such food is the delivered to distributing centres to cater for the needs of poorer families.	The "Zero Waste" project uses behavioural levers such as <b>framing</b> (e.g. slogan "Portugal cannot give itself to waste" <sup>5</sup> ), <b>reciprocity</b> and <b>salience</b> (participating entities receive a "Zero Waste" label to help citizens identify them).	The project has so far distributed over 2,300,000 meals.

<sup>&</sup>lt;sup>5</sup> This is a play of words, which uses the common Portuguese saying "Portugal cannot give itself to luxury" and replaces 'luxury' by the word 'waste.' In Portuguese this simply entails replacing one letter (i.e. *LIXO* instead or *LUXO*).



#### IS IT A NUDGE?

#### Not sure whether your intervention is a nudge? This chart can help you out.

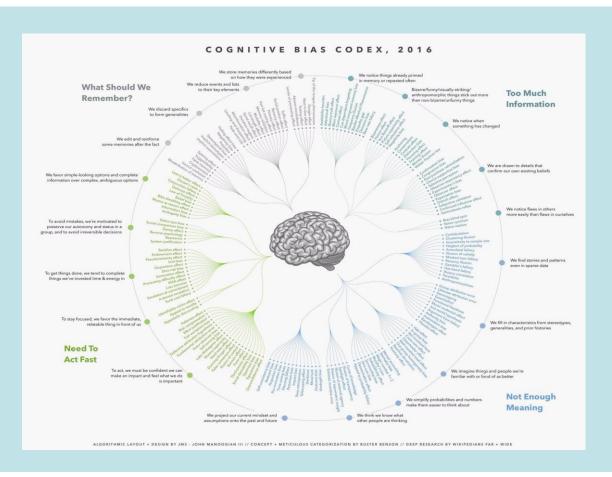




## What's the problem?

e.g., misinformation effect

> e.g., presentbias



e.g., confirmation bias

e.g., gambler's fallacy



